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Contribution-based Compensation and Appraisal System Software (CAS2Net)



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PAY POOL ANALYSIS TOOL (PAT) USER GUIDE

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Prepared for:

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The views, opinions, and findings contained in this document are those of the authors and should not be construed as an official Department of Defense position, policy, or decision unless so designated by other official documentation.

AcqDemo Pay Pool Analysis Tool (PAT) User Guide

November 2022

The Microsoft Excel workbook called *Pay Pool Analysis Tool 2022* contains nineteen visible tabbed worksheets. The PAT was created for AcqDemo to analyze the results of the pay pool process; it provides a view across multiple pay pools. AcqDemo Personnel Policy Boards may use this tool to analyze aggregated pay pool results. Individual pay pool managers may benefit by using the PAT to review results also as it offers an analysis that goes beyond the functions of the Compensation Management Spreadsheet (CMS). This user guide details how to use the functionalities of the PAT and describes the available reports. The nineteen tabbed worksheets are described in this document in the order in which they appear along the bottom of the workbook.

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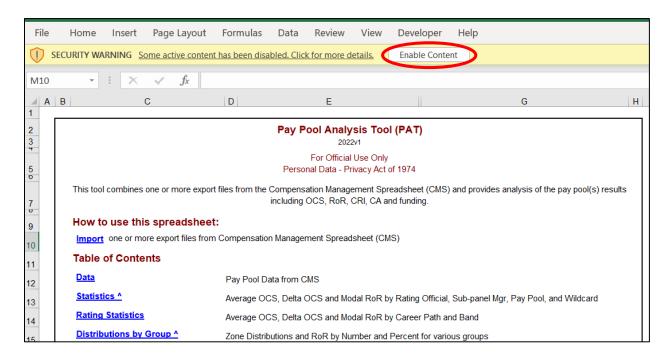
Date of Change	Chapter(s)/ Section(s)	Торіс	Remarks
Fall 2022	Instructions Worksheet	The link to any worksheet that includes wildcards statistics or charts will be indicated with a ^ following the sheet name.	Example Statistics ^ Rating Statistics
Fall 2022	Data Worksheet	A new column (E) has been added to display the SubPanel	Added SubPanel as an option under the Wildcard Stats
Fall 2022	Data Worksheet	Modified the Wildcard stats form to include additional options of Sub Panel and Office Symbol in addition to wildcard columns	N/A
Fall 2022	Statistics, Rating Statistics, Distributions by Group, Payout Statistics, Payout Stats by Group, Net Draw Analysis, Enhanced Flexibilities	Added a checkbox at the top of each of these tabs. Only visible rows from Data tab When checked, the data on the tab will reflect statistics using only the visible records on the Data tab. Unchecked will show statistics over the entire pertinent population.	Associated graphs will react to reflect the filtered data as well. Wildcard statistics are not affected by the checkbox. If filtered data is used, the bars between affected sections of tables are light orange rather than yellow and bar charts are cross-hatched rather than solid.
Fall 2022	Distributions by Group	Added columns on the far right to tally Raw PAQL counts and their % of total	N/A
Fall 2022	Payout Charts by Group Payout Charts by Wildcard	Revised Average Salary Increase to Average CRI Increase and Average Total Award to Average CA Award	Accurately reflect the data within the charts

Getting Started

The PAT spreadsheet is distributed using the Pay Pool Notices module of CAS2Net located at https://cas2net.army.mil. The spreadsheet initially comes "empty" and must be populated with data by importing one or more export files from CMS spreadsheets or files downloaded from CAS2Net Offline Interface then select Download PAT or CAS2Net Reports to select a previous fiscal year then Download PAT File(s).

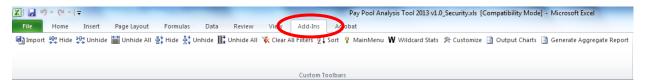
Enable Macros

The macros must be enabled each time you open the spreadsheet in order for the functions to operate correctly. When opening the spreadsheet, you will likely receive a Security Warning. Select "Enable Content" to enable the macros. It is possible that you may be asked this twice. Click "Enable Content" in all cases.



Add-Ins Menu Bar

The PAT has a custom tool bar that appears at the top of each worksheet. Click on the "Add-ins" tab on the menu to view the options for displaying, organizing, and printing data.



Import – Import data using this button or the "Import" link on the Instructions worksheet.

Hide Column – Users may hide columns from view by selecting any cell in the columns to be hidden and then clicking on this button. Single columns are selected by clicking on any cell in the column. Multiple columns are selected by holding down the <Ctrl> key while clicking on any cells in the columns, or a range of columns is selected by clicking and dragging across any row of cells in the range of columns. The first two columns (A and B) cannot be hidden by this method.

Unhide Column – Clicking this button will unhide columns you have just hidden as long as you have not moved the cursor. You can also unhide a specific column or range of columns by selecting cells in the columns on either side of the hidden column or range of columns, and then clicking this button.

Unhide All Columns – This button restores to view all hidden columns.

Hide Row – The user may hide rows from view by selecting any cell in the row or rows to be hidden and then clicking on this button. A single row is selected by clicking on any cell in the row. Multiple rows are selected by holding down the <Ctrl> key while clicking on any cells in the rows. A range of rows is selected by clicking and dragging up or down any column of cells.

Unhide Row – Clicking this button will unhide rows you have just hidden as long as you have not moved the cursor. You can also unhide a specific row or range of rows by highlighting cells in the rows on either side of the hidden rows or range of rows, and then clicking this button.

Unhide All Rows – This button restores to view all hidden rows.

Clear All Filters – This button clears all filters you have set, including filters on worksheets other than the one you are currently on. You cannot import data into the workbook with filters set. When you click the "Import" link on the **Instructions** worksheet, all filters are automatically cleared.

Sort – Allows the user to sort the rows in the worksheet by any combination of up to three columns. Sorts may be in either ascending or descending order. The sorts are specified using the standard Excel sort function.

Main Menu – This takes you to the **Instructions** worksheet with quick links to the worksheets.

Wildcard Stats – A window appears allowing you to select the Wildcard columns to be used in statistical reports. The Wildcard values are pulled from the **Data** worksheet columns title cells with dark green background. **Note**: Wildcard titles can be changed to meaningful titles.

Customize – You can reorder and rename pay pools with this button. You can also move Wildcard values into desired order.

Output Charts – Brings up a user form that allows output of any/all chart into Excel or PowerPoint format. Charts are exported as images only.

Generate Aggregate Report – Pay pools provide summary feedback to the workforce. This button generates a report that displays aggregate data for rail zones, OCS, delta OCS, salary increases and awards.

Instructions Worksheet

The **Instructions** worksheet (shown below) is the first sheet in the PAT. It provides a brief description of the spreadsheet, its purpose, and contents. The Import function to upload the data to be analyzed is initiated on this sheet. The Table of Contents lists the worksheets that are available to aid in your analysis. You may navigate to each worksheet by clicking on the name in the Table of Contents list or by using the tabs at the bottom of the workbook. New in 2022, any tab with a ^ at the end contains wildcard statistics or charts.

Pay Pool Analysis Tool (PAT)

2022v1

For Official Use Only Personal Data - Privacy Act of 1974

This tool combines one or more export files from the Compensation Management Spreadsheet (CMS) and provides analysis of the pay pool(s) results including OCS, RoR, CRI, CA and funding.

How to use this spreadsheet:

Import one or more export files from Compensation Management Spreadsheet (CMS)

Table of Contents

Data Pay Pool Data from CMS

Statistics A Average OCS, Delta OCS and Modal RoR by Rating Official, Sub-panel Mgr, Pay Pool, and Wildcard

Rating Statistics

Average OCS, Delta OCS and Modal RoR by Career Path and Band

Distributions by Group

Zone Distributions and RoR by Number and Percent for various groups

<u>Distribution Charts by Group ^</u> Distribution Charts by Pay Pool and Wildcard

<u>Payout Statistics</u> Statistics on Salary Increase and Award (\$ and %) and Supv Diff by Pay Pool

Payout Charts

Above Statistics in Chart Form

Payout Stats by Group ^ Statistics on Salary Increase and Award (\$ and %) by various groups and wildcard

Payout Charts by Group Above Statistics in Chart Form

Payout Charts by Wildcard ^ Above Wildcard Statistics in Chart Form

<u>Funding Statistics</u> Statistics on Funding Amounts Budgeted and Allocated by Pay Pool

Funding Charts Above Statistics in Chart Form

Net Draw Analysis ^ Summary of Net Draw Statistics by Career Path, Band, and Wildcard

Net Draw Charts ^ Above Statistics in Chart Form

Enhanced Flexibilities ^ Time-Off, Proration, and Salary Split Usage by Career Path and Band Combinations

CP-B Counts by Career Path and Band Combinations

Salary Average Salary by Career Path and Band Combinations

Rail Report

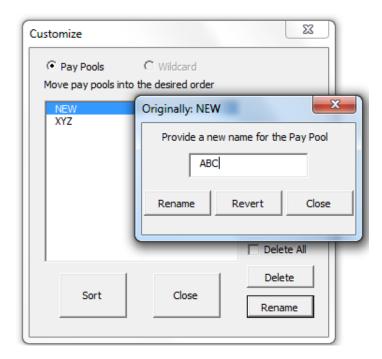
Report of Rail Zone and OCS Chart for Aggregate Report

Tabs with * include wildcard information

Scroll down the **Instructions** worksheet and you'll find status information for the data contained in your workbook, including the last Wildcard analyzed and the names (and alias if assigned) of the pay pools currently loaded into the PAT.



The pay pool alias name is an option you may use if you are interested in giving your pay pools more meaningful names. Go to the Add-ins menu bar and select the "Customize" button. Use the "Rename" feature to assign an alias name.

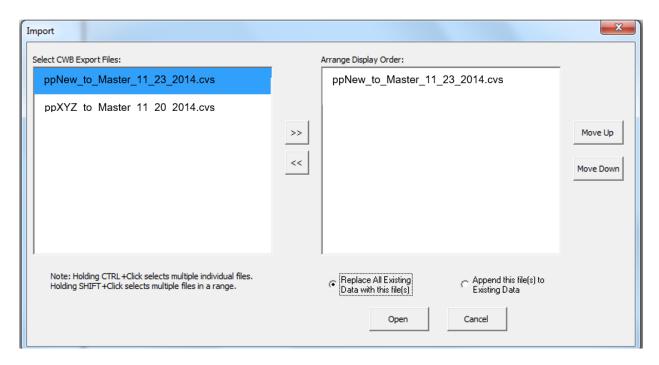


Import

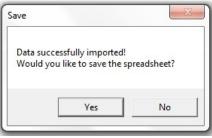
The PAT initially comes "empty" and must be populated with data by importing one or more export files from CMS spreadsheets or files downloaded from CAS2Net. You may import more than one file at the same time. As a reminder, all files you want to import must be in the same folder as the PAT.

Use the following steps to import data:

- 1. Open the PAT and enable the macros.
- 2. Ensure the CMS export files you want to import are in the same folder as the PAT.
- 3. Select the Import function on the **Instructions** worksheet or Add-Ins menu.
- 4. See the available files listed in the left-hand box in the Import window.
- 5. Double click on the file you want to import or use the double-right facing arrow. This moves the file to the right-hand box for import. Repeat for each file you want to import.
- 6. Use the "Move up" and "Move down" buttons to reorder your selections. Order the pay pool files here as you would like to see them displayed in the PAT worksheets.
- 7. Use the radio buttons under the second box to indicate if you want the imported data to replace all existing data or if you want to append (add) the import file(s) to existing data. NOTE: It is not possible to append the same pay pool if it's data already exists in the tool. You would need to delete the old data first or choose to replace.
- 8. Select the "Open" button to import the selected files to the PAT.
- 9. A pop-up box will appear letting you know the import was successful. Select "Yes" to save the spreadsheet.



Once you have selected the files, it will take the workbook up to several minutes (depending on the size of your file(s)) to import the data and run the many macros required to generate statistics, charts, and format it properly.

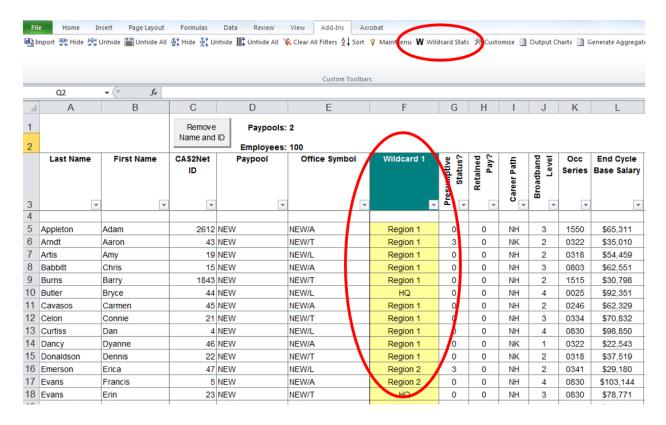


Data Worksheet

The **Data** worksheet contains pay pool data from the CMS. There are 72 visible columns in the worksheet. The columns contain data such as ratings, salary increases and awards that were calculated during the pay pool process using the CMS. Columns are read-only with the exception of the Wildcard columns. Cells E1 and E2 displays the number of pay pools and employees loaded in the PAT.

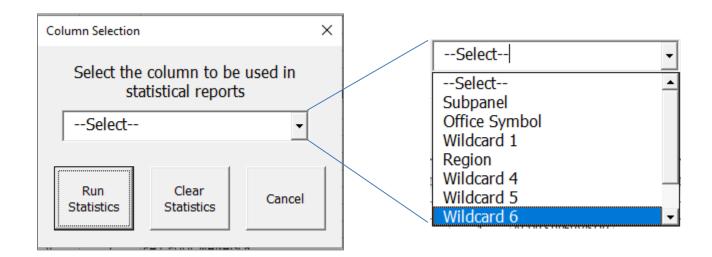
Wildcard Columns

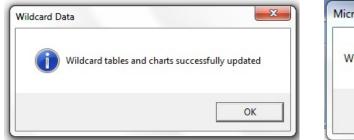
There are 8 Wildcard columns spaced across the worksheet and they are open for editing. Wildcards may be used to review subsets of data to aid in your analysis. You may want to review the results by geographic regions, work teams, or some other criteria not defined by an existing column on the spreadsheet. Wildcard data that existed in the CMS files you imported will be available in the PAT.



You can change the wildcard groupings used in the PAT by selecting the "Wildcard Stats" button on the Add-ins menu bar (see above). New in 2022, the pop-up form that opens will utilize a picklist control that includes two new choices, the Sub Panel column, and the Office Symbol column in addition to any Wildcard column that contains data in the rows. Pick the column to be used and then click the button titled "Run Statistics." You will receive a message indicating the

action was successful. Clicking the button titled "Clear Statistics" will clear any previously generated wildcard statistics. A useful feature is that the dark green column labels over the Wildcard Column on the Data tab can be renamed and will show up with those labels. NOTE: in the figure below the Wildcard 2 column has been renamed Region. This will provide more meaningful titled statistics and charts for dissemination.

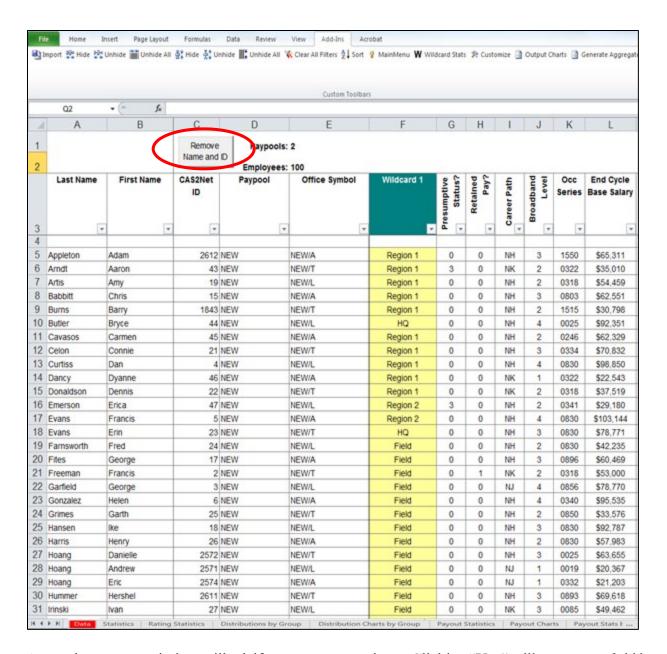




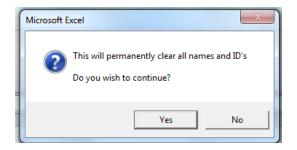


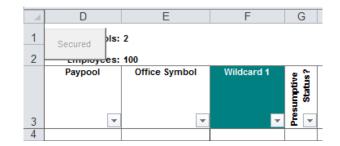
Remove Name and ID

You may elect to keep your analysis at the summary level. If so, then names and IDs of individuals may not be required. You can permanently hide names and IDs by selecting the "Remove Name and ID" button.



A warningpop-up window will ask if you want to continue. Clicking "Yes" will *permanently* hide columns A, B and C from the PAT. A box will appear in the upper left-side corner of the **Data** worksheet to confirm the names and IDs are securely hidden.





Statistics Worksheet

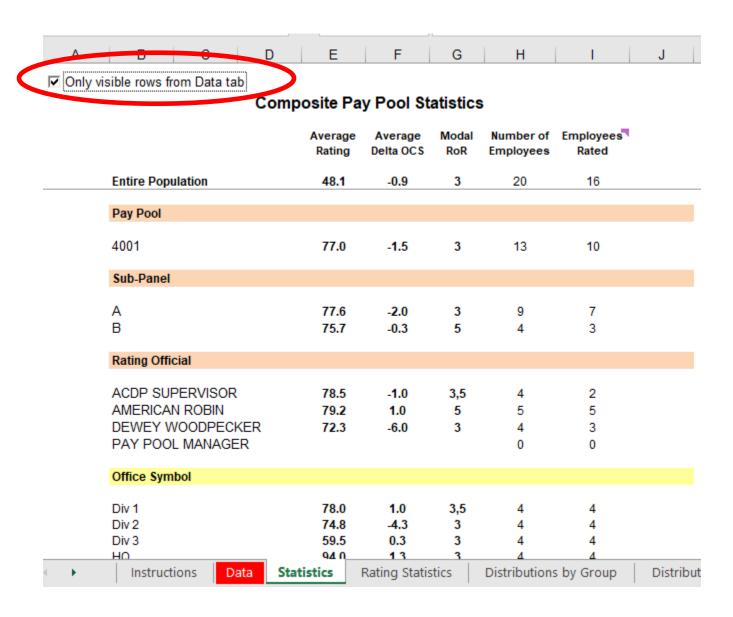
The **Statistics** worksheet provides the average rating, average delta OCS, modal rating of record, number of employees and number of employees rated by supervisor, sub-panel manager, pay pool and Wildcard (in this case, Office Symbol was chosen from the Wildcard form) if this option was selected.

Α	ВС	D E	F	G	Н	1	J
☐ Only vi	isible rows from Data tab						
	C	omposite Pa	ay Pool St	atistics	3		
		Average Rating	Average Delta OCS	Modal RoR	Number of Employees	Employees Rated	
	Entire Population	76.6	-0.4	3	20	16	
	Pay Pool						
	4001	76.6	-0.4	3	20	16	
	Sub-Panel						
	A B	72.9 84.6	-0.8 0.4	3 5	14 6	11 5	
	Rating Official						
	ACDP SUPERVISOR AMERICAN ROBIN DEWEY WOODPECKER PAY POOL MANAGER	59.5 79.2 74.8 97.3	0.3 1.0 -4.3 1.3	3 5 3 3	7 5 5 3	4 5 4 3	
	Office Symbol						
	Div 1 Div 2 Div 3	78.0 74.8 59.5 94.0	1.0 -4.3 0.3	3,5 3 3	4 4 4	4 4 4	
+	Instructions Data	Statistics	Rating Statis		Distributions	s by Group	Distribut

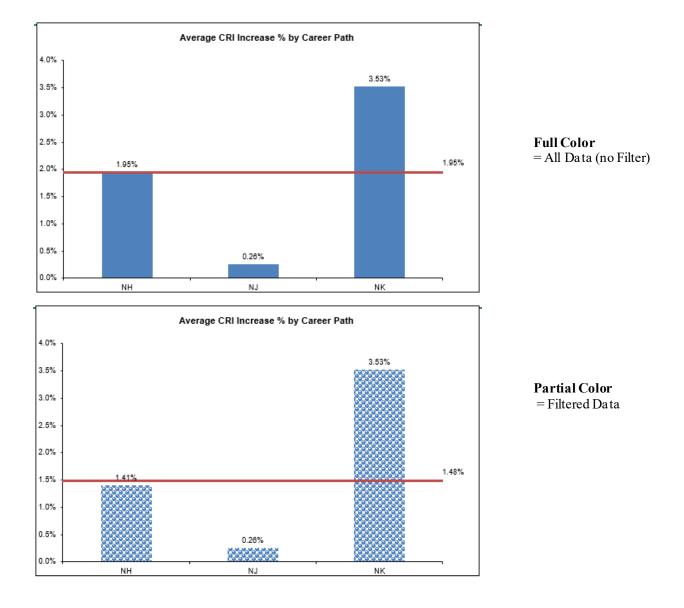
Number of Employees reflects the count of all employees in the Data worksheet regardless of presumptive status. All other statistics on this page exclude Presumptive Due to Time employees.

New Filtered Data Option

The "Statistics" tab is the first encountered with the new 2022 feature. Notice at the top left corner, the red circled checkbox labeled "Only visible rows from Data tab" If this box is checked then the data on the sheet will give results from only the visible rows on the data tab. The colored highlight rows change color from yellow to pale orange to reflect the data results are from filtered data. This functionality exists on 6 other tabs as well and on their associated graphs. Tabs listed here with an * have graphs on different tabs then the data. Rating Statistics, Distributions by Group *, Payout Statistics *, Payout Stats by Group *, Net Draw Analysis *, Enhanced Flexibilities



Below is an illustration of the change in graphs affected by the new feature. The top graph uses solid bars that signify all data is included in these values. The second graph shows partially colored bars to signify that the data uses only the filtered data.



Rating Statistics Worksheet

The **Rating Statistics** worksheet displays average OCS, average delta OCS and Modal Rating of Record for each career path and broadband level. The Overall column shows the combined averages for all imported pay pools and columns to the right show averages for each pay pool. *Employees in a Presumptive Due to Time are not included.*

A B C D F					
Rating Statistics	4	A B C	D	F	
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8 NH-3 76.3 76.3 9 NH-4 93.5 93.5 10 NJ-1 36.0 36.0 11 NJ-2 36.0 83.0 12 NJ-3 83.0 83.0 13 NJ-4 45.0 45.0 16 NK-2 45.0 45.0 16 NK-3 -0.4 -0.4 17 NH-1 -0.4 -0.4 18 NH-2 -0.4 -0.4 19 NH-2 -0.4 -0.4 19 NH-3 -1.7 -1.7 21 NH-4 1.3 1.3 12 NJ-1 1.0 1.0 23 NJ-2 1.0 1.0 24 NK-1 NK-2 2.0 25 NK-3 3 3 29 Modal Rating of Record 3 3 30 NH-1 NH-2 3 3,5 32 NH-3 3,5 3,5	6				
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11 NJ-2 36.0 36.0 36.0 13 NJ-4 83.0 83.0 83.0 14 NK-1 45.0 45.0 15 NK-2 45.0 45.0 16 NK-3 -0.4 -0.4 17 NK-3 -0.4 -0.4 18 NH-1 1.3 -1.7 -1.7 19 NH-3 -1.7 -1.7 -1.7 -1.7 21 NH-4 1.3 1.3 1.3 1.3 22 NJ-1 NJ-2 1.0 1.0 0.0 0.0 24 NJ-3 0.0 0.0 0.0 0.0 0.0 25 NK-1 NK-2 2.0 2.0 2.0 28 NK-3 NK-3 3 3 30 NH-1 NH-2 3 3,5 3,5 31 NH-3 3,5 3,5 3,5	9	NH-4	93.5	93.5	
12 13 NJ-4 NK-1 15 NK-2 NK-3 Average Delta OCS NH-1 19 NH-2 20 NH-3 1-1,7 1.3 1.3 22 NJ-1 23 NJ-2 10 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	10	NJ-1			
13 14 15 16 17 18 19 20 NH-3 -1.7 -1.7 21 NJ-4 NJ-1 22 NJ-1 23 NJ-2 NJ-3 NJ-4 NK-1 NK-2 NK-3 Modal Rating of Record NH-1 NH-2 NH-2 NH-3 NH-1 NK-2 NK-3 Modal Rating of Record NH-1 NH-2 NH-2 NH-3 NH-1 NH-2 NH-3 NH-1 NH-2 NH-3 NH-1 NH-2 NH-3 NJ-5 NH-1 NH-2 NH-3 NJ-5 NH-1 NH-2 NH-3 NJ-5 NH-1 NH-2 NH-3 NJ-5 NH-1 NH-2 NH-2 NH-3 NK-1 NK-1 NH-2 NH-3 NH-1 NH-2 NH-3 NJ-5 NK-1 NK-1 NH-2 NH-1 NH-1 NH-2 NH-1 NH-1 NH-2 NH-1 NH-1 NH-1 NH-2 NH-1 NH-1 NH-1 NH-1 NH-1 NH-1 NH-1 NH-1	11	NJ-2	36.0	36.0	
14 15 16 17 18 19 20 NH-3 1-1.7 21 NH-4 1.3 1.3 1.3 1.3 1.3 1.3 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 2.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 2.0	12	NJ-3	83.0	83.0	
15 NK-2 45.0 45.0 16 NK-3 Average Delta OCS -0.4 -0.4 18 NH-1 -0.4 19 NH-2 -1.7 -1.7 21 NH-3 -1.7 -1.7 21 NJ-1 1.3 1.3 22 NJ-1 1.0 1.0 23 NJ-2 1.0 1.0 24 NJ-3 0.0 0.0 25 NK-1 NK-2 2.0 2.0 28 NK-3 NK-3 3 Modal Rating of Record 3 3 NH-1 NH-2 3.5 3,5 30 NH-3 3,5 3,5	13	NJ-4			
NK-3 17 Average Delta OCS -0.4 -0.4 18 NH-1 -0.4 -0.4 19 NH-2 -0.4 -0.4 20 NH-3 -1.7 -1.7 21 NH-4 1.3 1.3 22 NJ-1 1.0 1.0 23 NJ-2 1.0 1.0 24 NJ-3 0.0 0.0 25 NJ-4 0.0 0.0 25 NK-1 0.0 0.0 27 NK-2 2.0 2.0 28 NK-3 3 3 30 NH-1 NH-2 3.5 3,5 31 NH-2 3.5 3,5 3,5	14	NK-1			
17	15	NK-2	45.0	45.0	
18 NH-1 19 NH-2 20 NH-3 -1.7 -1.7 21 NH-4 1.3 1.3 22 NJ-1 1.0 1.0 23 NJ-2 1.0 1.0 24 NJ-3 0.0 0.0 25 NJ-4 NK-1 2.0 26 NK-1 NK-2 2.0 2.0 28 NK-3 3 3 30 NH-1 NH-2 3,5 3,5 31 NH-2 3,5 3,5	16	NK-3			
19 NH-2 NH-3 -1.7 -1.7 21 NH-4 1.3 1.3 22 NJ-1 23 NJ-2 1.0 1.0 24 NJ-3 0.0 0.0 25 NJ-4 26 NK-1 27 NK-2 28 NK-3 Modal Rating of Record 3	17	Average Delta OCS	-0.4	-0.4	
20 NH-3 -1.7 -1.7 21 NH-4	18	NH-1			
21 NH-4 1.3 1.3 22 NJ-1 1.0 1.0 23 NJ-2 1.0 1.0 24 NJ-3 0.0 0.0 25 NJ-4 2.0 2.0 26 NK-1 2.0 2.0 28 NK-3 3 3 30 NH-1 31 NH-2 31 NH-2 3,5 3,5 32 NH-3 3,5 3,5	19	NH-2			
22 NJ-1 1.0 1.0 24 NJ-3 0.0 0.0 0.0 25 NJ-4 26 NK-1 27 NK-2 2.0 2.0 NK-3 Modal Rating of Record 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	20	NH-3	-1.7	-1.7	
23 24 NJ-2 NJ-3 0.0 0.0 0.0 25 NJ-4 NK-1 NK-2 28 NK-3 Modal Rating of Record 3 NH-1 NH-2 NH-2 NH-3 32 NH-3 3,5 3,5	21	NH-4	1.3	1.3	
24 NJ-3 0.0 0.0 25 NJ-4	22	NJ-1			
25 NJ-4 NK-1 2.0 2.0 2.0 NK-3 29 Modal Rating of Record 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	23	NJ-2	1.0	1.0	
26 27 NK-2 28 NK-3 Modal Rating of Record 31 NH-1 NH-2 NH-3 32 NH-3 3,5 3,5	24	NJ-3	0.0	0.0	
27	25	NJ-4			
28 NK-3 State of the state of t	26	NK-1			
29 Modal Rating of Record 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	27	NK-2	2.0	2.0	
30 31 NH-2 32 NH-3 3,5 3,5	28	NK-3			
31 32 NH-3 3,5 3,5		Modal Rating of Record	3	3	
32 NH-3 3,5 3,5		NH-1			
		NH-2			
33 NH-4 3		NH-3	3,5	3,5	
	33	NH-4	3	3	

Distributions by Group Worksheet

The **Distributions by Group** worksheet now provides three sets of distribution tallies. It shows counts and percentages of employees by rail position, by performance rating, and new in 2022 by raw average PAQL across a variety of groups. Modal Rating for these groups is presented also. Distributions are shown by pay pool, career path, broadband, career path/band, Wildcard, and the entire population. All statistics on this worksheet exclude Presumptive Due to Time.

4	В	E	F	G	Н	I	J	K	L	M
1	Only visible ro	wa from Dat	o tob				Zo	ne Distrik	oution by	Group
2	Only visible ro	IWS IIOIII Dat	a tab				Does	not include p	resumptive	due to time
		Number of				Zono Die	tribution			
3		Employees			Zone Distribution					
,		Not Rated	Α	C1	C2	В	Α	C1	C2	В
5										
6	Entire Population:	4	1	2	13	0	6.3%	12.5%	81.3%	0.0%
7	Entire i opulationi		•				0.070	12.0%	01.5%	0.070
8	Pay Pool									
9										
10	4001	4	1	2	13	0	6.3%	12.5%	81.3%	0.0%
11										
12	Career Path									
13										
	NH	1	1	1	11	0	7.7%	7.7%	84.6%	0.0%
	NJ	2	0	1	1	0	0.0%	50.0%	50.0%	0.0%
	NK	1	0	0	1	0	0.0%	0.0%	100.0%	0.0%
17	_									
18	Band									
19				_						
	2	1	0	0	2	0	0.0%	0.0%	100.0%	0.0%
21	3	3	1	2	7	0	10.0%	20.0%	70.0%	0.0%
22 23	4	0	0	0	4	0	0.0%	0.0%	100.0%	0.0%
24	Career Path/Band									
25	Career Faui/Dallu									
	NH-3	1	1	1	7	0	11.1%	11.1%	77.8%	0.0%
		0	0	0	4	0	0.0%	0.0%	100.0%	0.0%
	NJ-2	0	0	0	1	0	0.0%	0.0%	100.0%	0.0%
	NJ-3	2	0	1	0	0	0.0%	100.0%	0.0%	0.0%
	NK-2	1	0	0	1	0	0.0%	0.0%	100.0%	0.0%
31	-			•	•	·		0.070		
32	Office Symbol									
33										
	Div 1	0	0	1	3	0	0.0%	25.0%	75.0%	0.0%
35	Div 3	n	4	n	2	n	2E 004	U U0%	7E 004	U U07

Rail Positions

 \overline{A} = above the upper rail

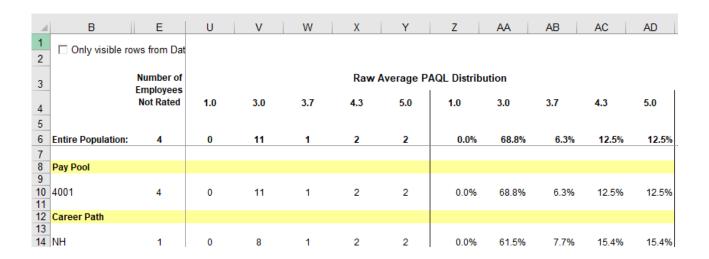
B = below the lower rail

C1 = above the standard pay line but below the upper rail

C2 = on or below the standard pay line but above the lower rail

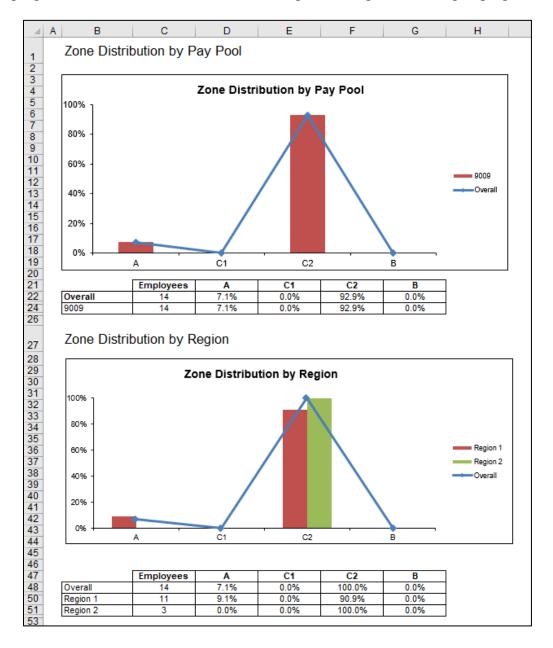
4	В	E	N	0	Р	Q	R	S	Т
1	☐ Only visible ro	we from Dat							
2	Cilly visible ic	ws iioiii Dat							
3		Number of Rating of Record Distribution Employees							
4		Not Rated	1	3	5	1	3	5	Modal RoR
5									
	Entire Population:	4	1	11	4	6.3%	68.8%	25.0%	3
7									
8	Pay Pool								
9									
	4001	4	1	11	4	6.3%	68.8%	25.0%	3
11									
12	Career Path								
13									

Above is the distribution of Rating of Record and the Modal Rating. And below shows the new columns added in Fall 2022. These additional columns tally the raw average PAQL. Distributions and their corresponding percentage of the population.



Distribution Charts by Group Worksheet

The **Distribution Charts by Group** worksheet displays zone and rating of record distribution by pay pool and wildcard. The top chart is a bar graph displaying zone distributions overall and by each pay pool loaded in the PAT. The bottom chart shows the distribution by the Wildcard groupings. Both charts have a trend line showing the average across the groupings.



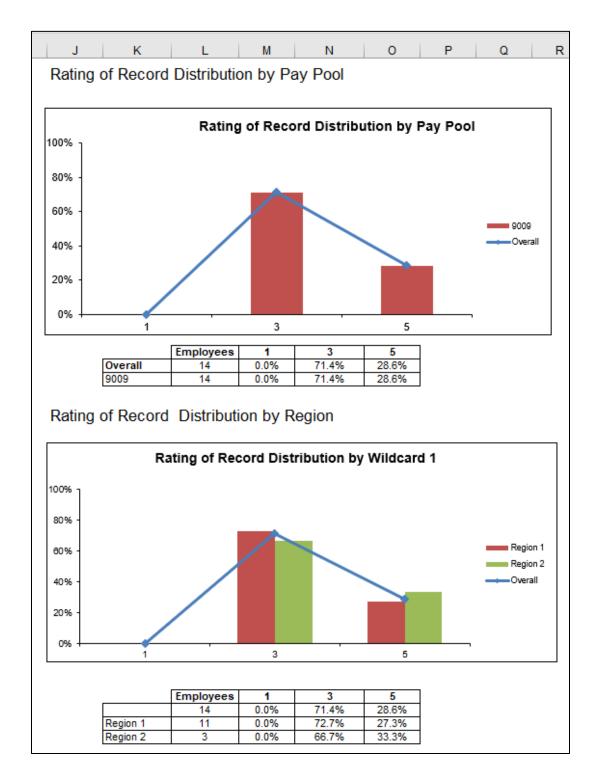
Rail Positions

 $\overline{A} = above$ the upper rail

B = below the lower rail

C1 = above the standard pay line but below the upper rail

C2 = on or below the standard pay line but above the lower rail



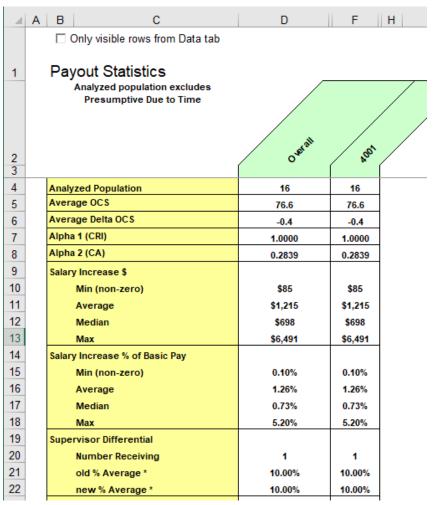
Payout Statistics Worksheet

The **Payout Statistics** worksheet provides statistics on salary increases, awards and related data across all pay pools and by each pay pool. The majority of the worksheet provides the minimum, average, median, and maximum in terms of dollar amounts and percentages for salary increases and awards. Specifically, the following data elements are provided: Presumptive Due to Time employees are not included.

- Analyzed Population Overall and by each individual pay pool loaded in the PAT
- Average OCS
- Average Delta OCS
- Alpha 1 (CRI) Percent applied to delta salary to buy back the difference between employees' current salaries and the target salaries for CRI
- Alpha 2 (CA) Percent applied to delta salary to buy back the difference between employees' current salaries and the target salaries for CA
- Salary Increase \$ Minimum (non-zero), Average, Median, Maximum
- Salary Increase % of Basic Pay Minimum (non-zero), Average, Median, Maximum
- Supervisor Differential Number receiving and old and new average %
- Flags Override CRI, Override CA, Disable Rollover, Force Rollover
- Control Points Number with Control Points Entered, Number Stopped at Control Point
- CRI Split to Salary
- Carryover Award \$ Number of Carryover Awards, Minimum (non-zero), Average, Median, Maximum
- Carryover Award % Minimum (non-zero), Average, Median, Maximum
- CA Award \$ Minimum (non-zero), Average, Median, Maximum
- CA Award % of Total Pay- Minimum (non-zero), Average, Median, Maximum
- Award (Carryover + CA) Total Minimum (non-zero), Average, Median, Maximum
- Award Total % of Total Pay- Minimum (non-zero), Average, Median, Maximum

Note: Carryover statistics only include employees receiving a carryover award. Salary increases and CA awards are based on all employees except Presumptive Due to Time.

The following page visualizes the statistics found in this page.



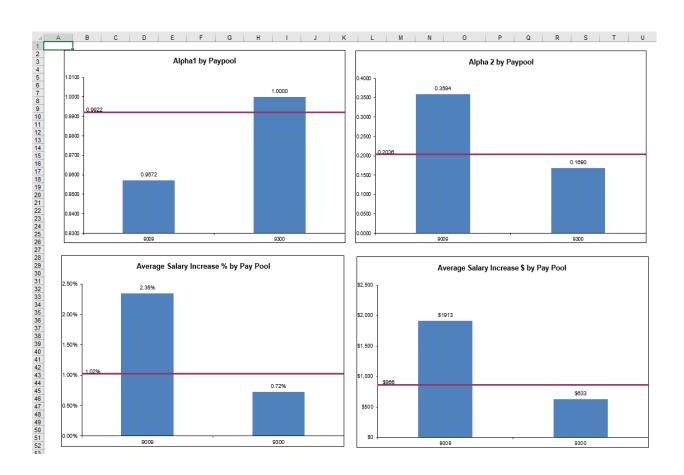
Flags	
	Override CRI
	Override CA
	Disable Rollover (0)
	Force Rollover (2)
Contr	rol Points
	# with CP Entered
	# Stopped At CP
CRI S	plit to Salary
	# with Split Entered
	Average Split % Entered
Carry	over Award \$
	# Carry Over Awards
	Min (non-zero)
	Average*
	Median*
	Max
Carry	over Award % of Base Pay
	Min (non-zero)
	Average*
	Median*
	Max

CA Award \$ Min (non-zero) Average Median Max CA Award % of Total Pay Min (non-zero) Average Median Max Award Total \$ Min (non-zero) Average Median Max Award Total % of Total Pay Min (non-zero) Average Median Max

Payout Charts Worksheet

The **Payout Charts** worksheet displays the payout statistics provided in the **Payout Statistics** worksheet in chart form. The charts are bar graphs showing average percent and average dollar amount by pay pool. A trend line shows the average across pay pools. This worksheet contains the following charts:

- Alpha 1 (for CRI)
- Alpha 2 (for CA)
- Average Salary Increase
- Average Carryover Award
- Average Contribution Award
- Average Total Award



Payout Statistics by Group Worksheet

The **Payout Statistics by Group** worksheet provides statistics on salary increase and award, both dollar amount and percent, by various groups and Wildcard. Statistics are shown for the entire population and by pay pool, career path, broadband, career path/band, and Wildcard. Statistics are averaged across those receiving and then by the entire population (exclusive of Presumptive Due to Time)

	4 В ((C E	F	G	Н	I	J	K	L	M	N	0	Р
1 2 3	☐ Only visible rows				atistics by 0 due to time exc								
4							Averaged	Across Onl	y Those Re	ceiving the	Payment		
5		Number of				CRI (Salary) Ir	icrease 1	Av	erage Carryov	er ¹	Av	erage CA Awa	rd ²
6		Employees Analyzed	Average OC\$	Average Delta OCS	Number Receiving	\$	%	Number Receiving	\$	%	Number Receiving	\$	%
7	Entire Population:	16	76.6	-0.4	11	\$1,767	1.95%	5	\$1,215	1.34%	15	\$2,297	2.06%
9													
10 11	Career Path												
12	NH	13	81.6	-0.8	9	\$1,968	1.95%	4	\$1,442	1.40%	12	\$2,453	2.02%
13	NJ	2	59.5	0.5	1	\$102	0.26%	1	\$309	0.77%	2	\$1,612	1.94%
14 15	NK	1	45.0	2.0	1	\$1,625	3.53%	0	\$0	0.00%	1	\$1,798	3.36%
16 17	Band												
17 18	2	2	40.5	1.5	2	\$864	2.01%	1	\$309	0.77%	2	\$1,465	2.94%
18 19	3	10	77.0	-1.5	6	\$1,158	1.25%	3	\$1,828	1.90%	9	\$2,122	1.91%
20	4	4	93.5	1.3	3	\$3,588	3.04%	1	\$283	0.23%	4	\$3,107	2.16%
22	Career Path/Band												
22 23 24	NH-3	9	76.3	-17	6	\$1 158	1 25%	3	\$1 828	1 90%	8	\$2 126	1 93%

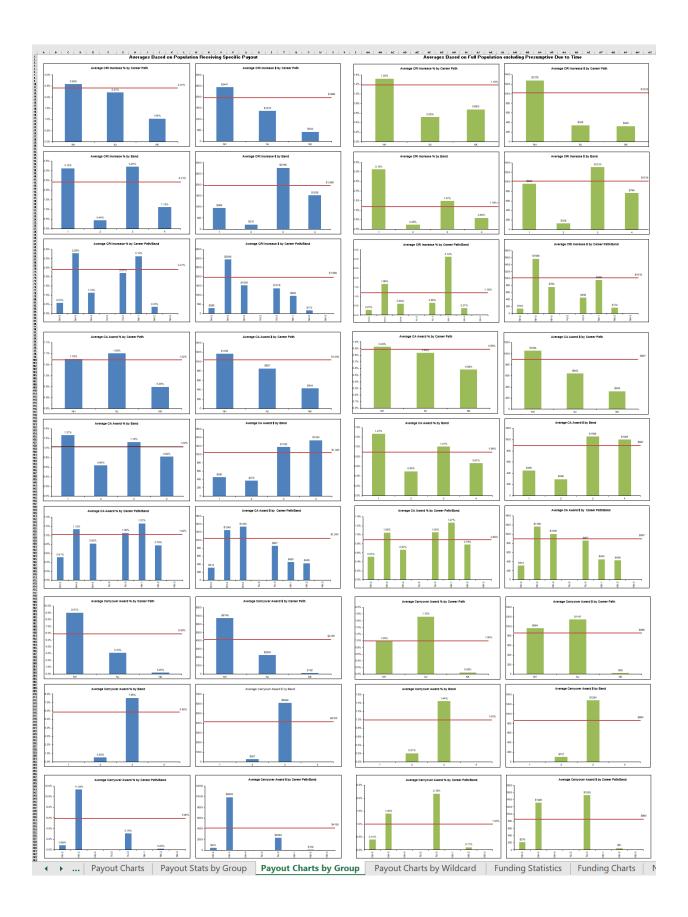
A	А В	(C E	Q	R	S	Т	U	V	W	Х	Υ
1 2 3	☐ Only visible rows	from Data tab									1
5		,			_	ed Across the		-			
5		Number of	Average	CRI (Salary) Ir	icrease 3	Ave	rage Carryov	er³	Ave	erage CA Awa	r d *
6		Employees Analyzed	Number Receiving	\$	%	Number Receiving	\$	%	Number Receiving	\$	%
7	Entire Population:	16	11	\$1,215	1.27%	5	\$380	0.40%	15	\$2,153	1.94%
9	Elitile Population.	10	- '' :	Ψ1,213	1.2770	3 ;	φ360	0.40%	15	Ψ2,100	1.3470
10	Career Path										
10 11											
12 13 14 15 16 17 18	NH	13	9	\$1,362	1.33%	4	\$444	0.43%	12	\$2,264	1.89%
13	NJ	2	1	\$51	0.07%	1	\$155	0.22%	2	\$1,612	1.94%
14	NK	1	1	\$1,625	3.53%	0	\$0	0.00%	1	\$1,798	3.36%
15											
16	Band										
17	•								_		
18	2	2	2	\$864	2.01%	1	\$155	0.36%	2	\$1,465	2.94%
19	3	10	6	\$695	0.74%	3	\$548	0.58%	9	\$1,910	1.73%
19 20 21 22 23 24	4	4	3	\$2,691	2.16%	1	\$71	0.06%	4	\$3,107	2.16%
22	Career Path/Band										
23											
24	NH-3	9	6	\$772	0.83%	3	\$609	0.65%	8	\$1,889	1.73%

Payout Charts by Group Worksheet

The **Payout Charts by Group** displays bar charts of the statistics (\$ and %) provided by **Payout Statistics by Group** worksheet. A trend line shows the average across pay pools. This worksheet contains the following charts:

- Average CRI Increase by Career Path
- Average CRI Increase by Band
- Average CRI Increase by Career Path/Band
- Average CA Award by Career Path
- Average CA Award by Band
- Average CA Award by Career Path/Band
- Average Carryover Award by Career Path
- Average Carryover Award by Band
- Average Carryover Award by Career Path/Band

The blue bar charts reflect the statistics that are dependent on population receiving. The green bar charts (on the following page) reflect the statistics across the whole population (except Presumptive Due to Time).



Payout Charts by Wildcard Worksheet

The **Payout Charts by Wildcard** worksheet displays bar charts of the statistics (\$ and %) for the Wildcard selected for analysis on the **Payout Statistics by Group** worksheet. A trend line shows the average across groups. Similar to the Payout Charts by Group, there are blue bar charts dependent on receiving the increase vs green bar charts for the entire population. This worksheet contains the following charts:

- Average CRI Increase by Wildcard
- Average Carryover Award by Wildcard
- Average CA Award by Wildcard



Funding Statistics Worksheet

The **Funding Statistics** worksheet provides statistics on funding amounts budgeted and allocated through the pay pool process. The budget is represented in the Inputs section and the allocations are represented in the Outputs section. Data is provided across pay pools and by individual pay pool.

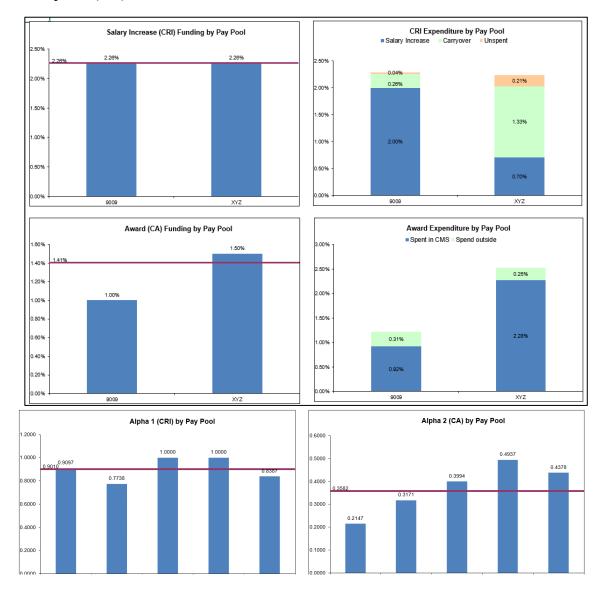
Number of employees and total salaries (basic and adjusted) are presented at the top of the sheet. Flags indicating usage of the new proration or time off capabilities are present as well. Inputs include the dollar amount and percent budgeted for salary increases and awards. Outputs include the approved salary increases/awards totals and the difference between the budgeted amount and the amount allocated. This section also provides the percent of total basic salary spent on salary increases and carryover and the percent of adjusted salary spent on awards.

Funding 9	Statistics				
		,			
			/		
		(all			
		Overall	9009	9999	
	Total Employees	30	15	15	
	- Retained Employees - Presumptive SPL	0 2	0	0	
	Sum of Base Salary (limit to band max)	\$2,815,914		\$1,407,957	
	Sum of Adjusted Base Salary (cap EXIV) First AcqDemo Cycle	\$3,265,054	\$1,632,527 0	\$1,632,527 0	
	Use OCS based Control Points		No	No	
	OCS Control Point Target		0040	B: .:	
	Proration Plan Time Off Plan		non-CCAS non-CCAS	Discretion non-CCAS	
Inputs					
	Salary Increase (CRI)	2.26% 1.38%	2.26% 1.38%	2.26% 1.38%	
% Budgeted	CRI Set-aside (% of total) Award (CA)	2.50%	2.50%	2.50%	
	% Award Spending in CCAS		75%	75%	
	Award Set-aside (% of total)	2.45%	3.27%	3.27%	
	Salary Increase (CRI)	\$72,212	\$36,106	\$36,106	
\$ Budgeted	CRI Set-aside Award (CA)	\$1,000 \$81,626	\$500 \$40,813	\$500 \$40.813	
a Duugeteu	\$ Award Spending in CCAS	\$61,020 \$61,220	\$30,610	\$30,610	
	Award Set-aside	\$2,000	\$1,000	\$1,000	
	Beta 1 (CRI Target) Beta 2 (CA Target)		0. 1.	0. 1.	
044					
Outputs					
	Alpha 1 Alpha 2	0.6139 0.2013	0.6139 0.2013	0.6139 0.2013	
	Approved CRI	\$22,610	\$11,305	\$11,305	
CRI	Carryover to Award	\$48,590	\$24,295 \$35,600	\$24,295 \$35,600	
	Spent CRI Remainder CRI	\$71,200 \$1,012	\$506	\$506	
	CA Awards	\$56,368	\$28,084	\$28,284	
CA	Total Awards	\$104,958	\$52,379	\$52,579	
	Remainder Award Non-CCAS CA Spending	\$1,859 \$25,258	\$804 \$12,729	\$1,055 \$12,529	
_	% of Base Salary spent on Salary Increase	0.80%	0.80%	0.80%	
CRI	% of Base Salary spent on Carryover	1.73%	1.73%	1.73%	
	% of Base Salary unspent	0.04%	0.04%	0.04%	
CA	% of Adj Salary Spent in CMS	1.73%	1.72%	1.73%	
CA	% of Adj Salary for outside CMS	0.77%	0.78%	0.77%	

Funding Charts Worksheet

The Funding Charts worksheet displays bar charts of the statistics (%) provided by the Funding Statistics worksheet. A trend line shows the average across pay pools. This worksheet contains the following charts by pay pool:

- Salary Increase (CRI) Funding
- CRI Expenditure carryover amount identified
- Award (CA) Funding
- Award Expenditure
- Alpha 1 (CRI)
- Alpha 2 (CA)



Net Draw Analysis Worksheet

The Net Draw Analysis worksheet provides a summary of net draw statistics by career path/band, career path, broadband, Wildcard, and the entire population. This analysis considers the difference between the amount of an employee's payout and the dollar amount that was contributed to the pay pool fund based on the employee's basic salary, adjusted salary, and the funding levels. The formula is as follows:

If an employee receives a payout greater than the dollar amount that was contributed to the pay pool fund as a percent of their basic salary, then the net draw is a positive percent. The net draw percent is a negative if the employee receives a lesser amount in a payout than what was contributed to the pay pool fund as a percent of their basic salary.

Example

An employee earns \$60,000 as a basic salary with \$5,000 locality pay. The pay pool funds CRI at 2% and CA at 1.5%. The employee therefore contributed \$2,175 (60,000*0.02+65,000*0.015). The employee received a \$2,500 (CRI increase plus carryover plus award) payout resulting in a positive net draw – she received a greater payout than what she contributed to the pay pool fund. Had the employee received a \$1,000 payout, her net draw would be a negative.

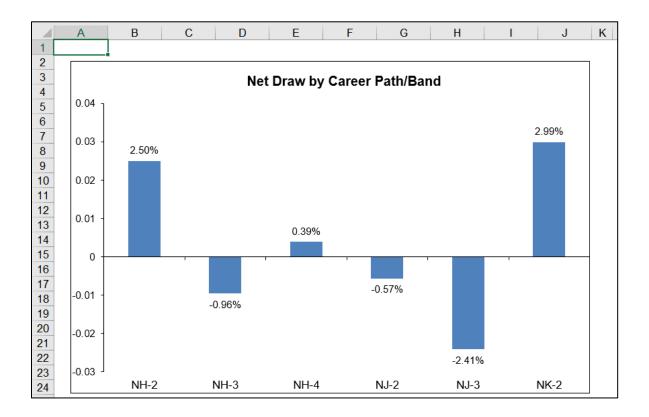
4	Α	В	CD E		F		G		н	1			
1	☐ Only visible rov	_	CD L		Net Draw A	nal	_		11	- 1			
•	_ Only visible for						-						
2		Net Draw is a measure used to compare the payouts between groups of employees. Net Draw % = (Received – Contributed) / Basic Pay*											
_							puted) / Basic Pa retained pay em		ees.				
3		Analyzed Population excludes presumptives due to time											
4		· · · · · · · · · · · · · · · · · · ·											
		Number of											
_			Employees							Net Draw			
5			Analyzed		Received		Contributed		Basic Pay	%			
7		Entire Population:	16	\$	59,966	\$	67,825	\$	1,524,742	-0.52%			
8							,		.,,				
9		Career Path											
10 11		NH	13	er.	E0.000	e	E0 420	er.	4 225 426	-0.49%			
12		NJ	2	\$ \$	52,909 3.634	\$ \$	59,432 6,351	ъ 5	1,335,436 143,222	-0.49% -1.90%			
13		NK	1	\$	3,423	-	2,043	-	46.084	2.99%			
14					-,				,				
15		Band											
16 17		2	2	\$	4.966	\$	3,813	æ	85,997	1.34%			
18		3	10	φ \$	31,525	s S	41,962	\$ \$	941,449	-1.11%			
19		4	4	\$	23,475	\$	22.050		497.296	0.29%			
20					,				,				
21		Career Path/Band											
22 23		NH-3	0	er.	29.434	r	37.381	er.	020 440	0.050/			
24		NH-3 NH-4	9 4	\$ \$	29,434	\$ \$	22,050	\$ \$	838,140 497,296	-0.95% 0.29%			
25		NJ-2	1	φ \$	1,543	φ \$	1,770	э 5	39,913	-0.57%			
26		NJ-3	1	\$	2,091	\$	4,581	\$	103,309	-2.41%			
27		NK-2	1	\$	3,423	\$	2,043	\$	46,084	2.99%			
28		0.65 0											
29 30		Office Symbol											
31		Div 1	4	\$	14,603	\$	16,205	\$	365,474	-0.44%			

Net Draw Charts Worksheet

The **Net Draw Charts** worksheet displays bar charts of the statistics (%) provided by the **Net Draw Analysis** worksheet. This worksheet contains the following charts:

- Net Draw by Career Path/Band
- Net Draw by Career Path
- Net Draw by Band
- Net Draw by Wildcard

The bars above the axis are groups that have contributed less than they received in payouts. Groups with bars below the axis contributed more than they received in payouts.



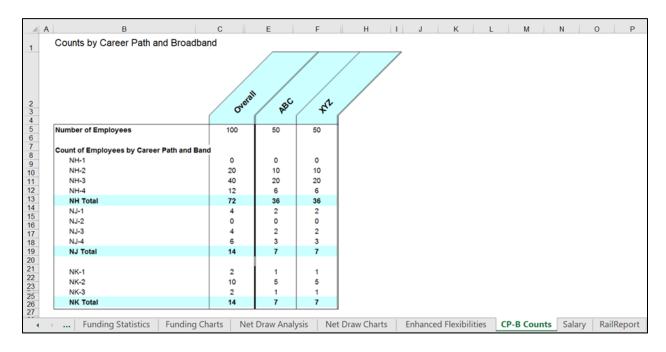
Enhanced Flexibilities

A number of new flexibilities were added during the 2020 and 2021 cycle to allow pay pools more options in the distribution of CA Funds and the split of CRI money. This worksheet informs the user as to the extent of usage for these new flexibilities

Only visible Data tab rows				Enhanced F	exibilities				
			Time-Of	ff Awards	Pro	oration	Salary Split		
	Number of Employees	No. Receiving Time-Off	% Receiving Time-Off	Total Time-Off Hours	Average Time-Off Hours*	Number Prorated	Average Pct Proration*	Number Split	Average Split*
Entire Population:	16	3	18.8%	78	26.0	1	99.8%	1	25.0%
Pay Pool									
4001	16	3	18.8%	78	26.0	1	99.8%	1	25.0%
Career Path									
NH NJ NK	13 2 1	3 0 0	23.1% 0.0% 0.0%	78 0 0	26.0	1 0 0	99.8%	0 1 0	25.0%
Band									
2 3 4	2 10 4	0 2 1	0.0% 20.0% 25.0%	0 44 34	22.0 34.0	0 1 0	99.8%	1 0 0	25.0%
Career Path/Band									
NH-3 NH-4 NJ-2 NJ-3 NK-2	9 4 1 1	2 1 0 0	22.2% 25.0% 0.0% 0.0% 0.0%	44 34 0 0	22.0 34.0	1 0 0 0	99.8%	0 0 1 0	25.0%

CP-B Counts Worksheet

The **CP-B** Counts worksheet displays counts by career path and broadband combinations overall and by pay pool.



Salary Worksheet

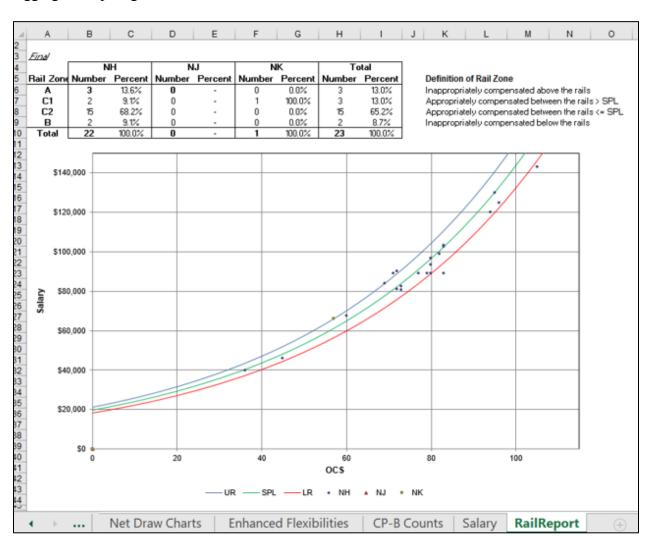
The **Salary** worksheet provides the average salary by career path and broadband for the entire population and for each pay pool.

Average Base Salary by Care etained Rate Employee Base Salary			/			
cludes locality pay	/					
	/ "					
	Ougail	/	FYL .			
1	0	/ N	/ *			
imber of Employees	79	15	64			
erage Base Salary for New Pay Year						
NH-1						
NH-2	\$53,976	\$44,723	\$72,482			
NH-3	\$87,397	\$93,608	\$86,126			
NH-4	\$116,616	\$128,508	\$113,818			
NH Total	\$94,063	\$96,397	\$93,499			
NJ-1						
NJ-2						
NJ-3						
NJ-4						
NJ Total						
NK-1						
NK-2	\$49,523		\$49,523			
NK-3						
NK Total	\$49,523		\$49,523			
erage Base Salary for Current Pay Ye	ar					

NH-1 NH-2	\$52,587	\$42,999	\$71,764			
NH-2 NH-3	\$85,880	\$42,999 \$91,696	\$84,690			
NH-4	\$114,219	\$124,175	\$111,876			
NH Total	\$92,311	\$93,864	\$91,936			
NJ-1 NJ-2						
NJ-2 NJ-3						
NJ-4						
NJ Total						
Alle 4						
NK-1 NK-2	\$48,488		\$48,488			
NK-2 NK-3	940,400		940,400			
NK Total	\$48,488		\$48,488			
rcent Change in Average Base Salary						
1						
NH-1						
NH-2	2.6%	4.0%	1.0%			
NH-3 NH-4	1.8% 2.1%	2.1% 3.5%	1.7% 1.7%			
NH Total	1.9%	2.7%	1.7%			
		2.7.0				
NJ-1						
NJ-2						
NJ-3 NJ-4						
NJ-4 NJ Total						
NK-1						
NK-2	2.1%		2.1%			
NK-3	2.424		0.40			
NK Total	2.1%		2.1%			

Rail Report Worksheet

The Rail Report Worksheet displays a report of rail zones and an OCS chart that is used for the Aggregate Report generated from the Add-Ins menu bar.

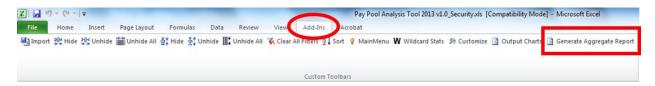


You may take a glance at the OCS chart and rail zone distribution on this worksheet for your information, but it is recommended that you use the Generate Aggregate Report function in the Add-Ins menu bar to create the summary charts to present aggregate data. Retained employees are plotted at their pay band maximum salary.

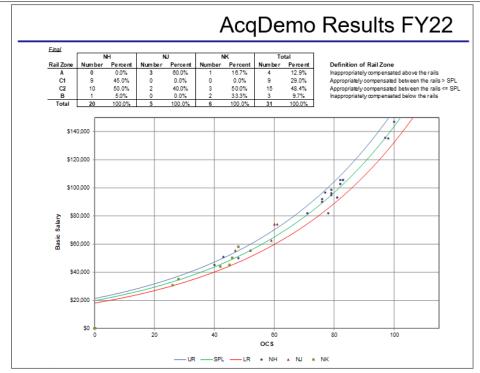
Sharing Information

Generating an Aggregate Report

The Generate Aggregate Report button in the Add-Ins menu bar creates a report that displays aggregate data for rail zones, OCS, delta OCS, salary increases and awards. When you select this button, a PowerPoint file opens, and you receive a prompt to name and save the file. The charts are imported into PowerPoint as pictures.



	from Data tab				Presumptive	atistics by C due to time exc						
		Averaged Across Only Those Receiving the Payment										
	Number of] , !		Average CRI (Salary) Increase 1			Average Carryover			Average CA Award ²		
	Employees Analyzed	Average OCS	Average Delta OCS	Number Receiving	\$	%	Number Receiving	\$	%	Number Receiving	\$	%
Entire Population:	29	68.3	0.2	19	\$2,111	2.62%	11	\$1,481	1.68%	25	\$984	0.97%
Career Path/Band												
NH-2	2	45.5	-0.5	2	\$928	1.84%	0	S0	0.00%	2	\$442	0.76%
NH-3	11	79.2	1.0	7	\$2.765	3.06%	5	\$1.502	1.46%	11	\$1.093	0.76%
NH-4	6	88.8	0.2	5	\$2,416	2.14%	2	\$2,290	1.89%	6	\$1,238	0.90%
NI-2	2	49.5	-1.5	0	50	0.00%	1	\$1,999	3 61%	1	\$714	1.10%
NJ-3	3	60.0	-3.0	1	\$1.486	2.38%	1 1	\$591	0.95%	1	\$494	0.68%
NK-1	1	26.0	5.0	1	\$1.548	5.06%	0	SO	0.00%	1	\$737	2.07%
NK-2	3	44.3	2.7	3	\$1,261	2.72%	2	\$804	1.69%	3	\$776	1.44%
NK-3		48.0	-5.0	0	80	0.00%	0	80	0.00%	0	80	0.00%



Copying and Pasting into PowerPoint and Excel

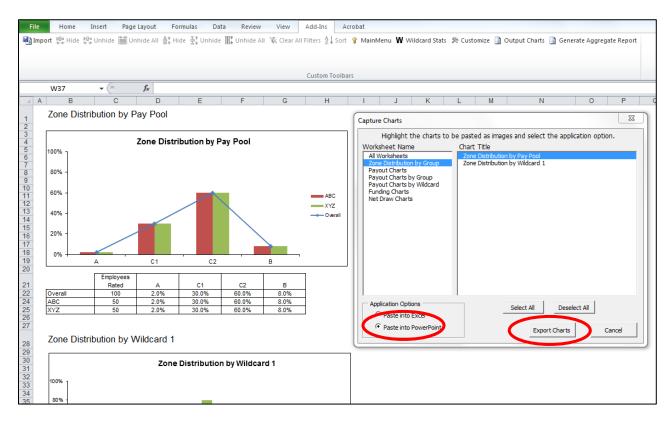
You can output charts directly from the PAT into PowerPoint presentations and into Excel. There is an Output Charts function in the Add-Ins menu bar. Using this function ensures charts placed into the applications are minus the underlying data.

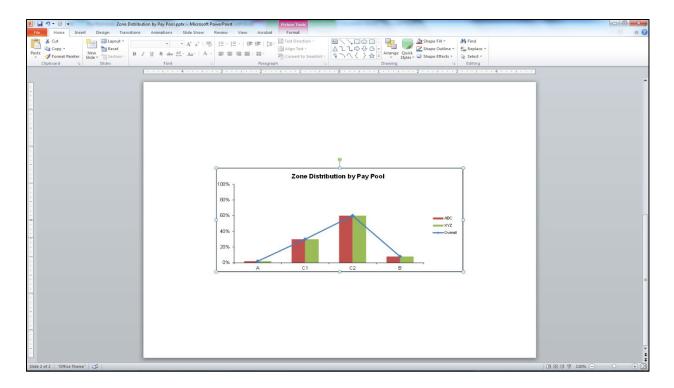


Copying Charts into PowerPoint

To copy charts from the PAT into PowerPoint:

- 1. Click on the "Output Charts" button in the Add-Ins menu bar. This opens a selection window listing the available worksheets and charts.
- 2. Select the worksheet and the specific chart(s) you want to capture.
- 3. Under Applications Options, select the radio button for "Paste into PowerPoint."
- 4. Select the "Export Charts" button. This opens a new PowerPoint file with your selected charts and a prompt to name and save the file. Charts are imported into PowerPoint as pictures.

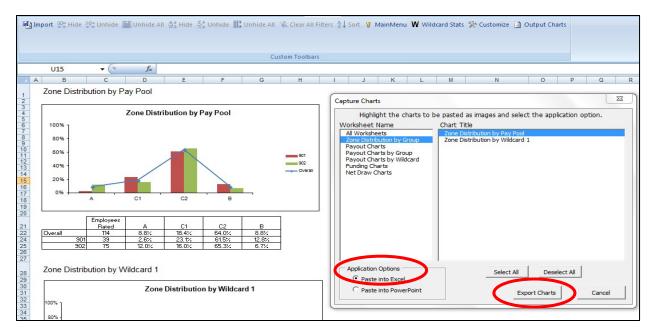


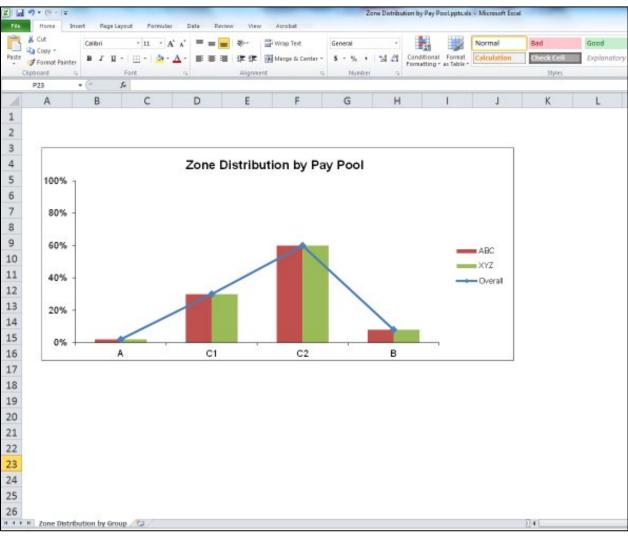


Copying Charts into Excel

To copy charts from the PAT into Excel:

- 1. Click on the "Output Charts" button in the Add-Ins menu bar. This opens a selection window listing the available worksheets and charts.
- 2. Select the worksheet and the specific chart(s) you want to capture.
- 3. Under Applications Options, select the radio button for "Paste into Excel."
- 4. Select the "Export Charts" button. This opens an Excel file with your selected charts and a prompt to name and save the file. Charts are imported into Excel as pictures.





Copying Data from Worksheets

You can copy and paste data from the PAT to another Excel file to conduct additional analysis or to create additional views.

To copy selected data to a new spreadsheet:

- 1. Select the cells you want to copy.
- 2. Select "Copy" from the Home menu bar or right click and select "Copy."
- 3. Open the spreadsheet you want to copy the data into.
- 4. Select "Paste Special" from the Home menu bar or right click and select "Paste Special."
- 5. Select the "Values" radio button under Paste in the Paste Special window and click "OK." The data will be pasted as it exists in the PAT worksheet including any hidden columns.
- 6. As an extra step to allow the data to look more presentable in the new location, immediately select "Paste Special" again and select "Formats."

